Overview of Interim Financial Results for FY2019

— IR Presentation —

December 11, 2019 The Hiroshima Bank, Ltd.



1. Summary of Business Performance

Overview of profit/loss in FY2019 1H	• • •	3
Balances, deposits, and other management indicators in FY2019 1H		4
Main measures in FY2019 2H and full-year forecasts of results and dividends		5
State of achievement of management objectives under Mid-term Plan 2017		6

2. Shift to a Holding Company Structure

Rationale for establishing a holding company structure	• • •	8
Efforts to establish a holding company	• • •	9

Appendix Business Strategies

Advancement of sales of corporate solutions	• • •	11
Strengthening capability to propose solutions related to asset management and asset building		12
Businesses related to inheritance and business succession	• • •	13
Support for urban redevelopment	• • •	14
Regional trading company business	• • •	15
Digital transformation (DX) efforts	• • •	16
Structural reform efforts	• • •	17

Appendix	SDGs/ESG Initiatives	
Basic concepts		· · · 19
Main social and	l environmental initiatives	···· 20

Appendix Overview of Interim Financial Results for FY2019

Net interest income		22
Net fees and commissions income	• • •	23
Expenses	• • •	24
(Reference) Comparison with other banks (FY2019 1H)	• • •	25
Balance of loans, deposits, etc. (deposits + NCD) and foreign currency		
funding	• • •	26
Loans to SMEs and personal loans	• • •	27
Securities	• • •	28
Credit costs and non-performing loans	• • •	29
Capital adequacy ratio and ROE	• • •	30

1. Summary of Business Performance

	0			(Billion yen)
	FY2019 1H	YoY change	(0	Change rate)
Net interest income	34.7	-0.5		
Interest on loans	30.9	0.2		
Interest and dividends on securities	7.4	-0.4		
Deposits + NCD interest (-)	1.0	-0.1	****	
External procurement costs, etc.	2.6	0.4		******
Net fees and commissions income	7.8	-1.0		
Investment banking business	1.4	0.0		
Asset management business	3.1	-0.4		
Personal loan-related	-2.2	-0.4		
Foreign exchange	0.7	0.0		
Traditional fees and commissions income	4.8	-0.2		
Gross income from core businesses	42.5	-1.6	(-3.6%)
Expenses (-)	26.5	0.0	(-0.1%)
Net income from core businesses	16.0	-1.6	(-8.9%)
Net income from core businesses (not including gains/losses from cancellation of investment trusts)	16.0	-1.6	(-8.9%)
Gains/losses related to government bonds and other bonds	1.6	2.6		
Effective business gains/losses	17.7	1.2		
Gains/losses related to equities, etc.	2.2	-1.0		
Credit costs (-)	1.0	-1.5		
Other temporary gains/losses	0.5	0.2		
Ordinary profit	19.4	1.9	(10.7%)
Interim net income	14.0	1.4	(10.7%)

Consolidated ordinary profit	19.5	2.1	(12.2%)
Interim net income attributable to owners of the parent	13.5	1.5	(12.3%)

Overview of profit/loss

Key points

Overview of profit/loss

- Due to decreases in net interest income, net fees, and commissions income, net income from core businesses fell by 1.6 billion yen on a year-on-year basis to 16 billion yen.
- Due to factors including increases in gains/losses related to government bonds and other bonds and decreases in credit costs, ordinary profit rose by 1.9 billion yen on a year-on-year basis to 19.4 billion yen, while interim net income rose by 1.4 billion yen year on a year-on-year basis to 14 billion yen.
- Interim net income attributable to owners of the parent rose by 1.5 billion yen on a year-on-year basis to 13.5 billion yen.
- On both a consolidated and a nonconsolidated basis, thanks to **steady business performance**, interim income rose for the first time in three years.

Net interest income

• Net interest income declined by 500 million yen year-on-year to 34.7 billion yen, due mainly to a decrease in interest and dividends on securities, despite an increase in interest on loans accompanying an increase in loan balances.

Net fees and commissions income

• Net fees and commissions income fell by 1 billion yen year-on-year to 7.8 billion yen, due to factors including decreased gains on sales of investment trusts and insurance.

Expenses

• Expenses were largely unchanged year-on-year (down slightly), at 26.5 billion yen, as personnel expenses fell, due mainly to lower retirement benefit costs, although non-personnel expenses increased.

Balances, deposits, and other management indicators in FY2019 1H

					(Billion yen)	
		FY2019 1H	YoY change	(Annual rat	e)
	Loan balances	6,209.0	290.6	(4.9%)
	Loans to local governments	942.5	106.0	(12.7%)
	Business loans	3,701.7	115.7	(3.2%)
	(SME loans included in above)	2,559.7	87.0	(3.5%)
	Personal loans	1,564.8	68.9	(4.6%)
	Securities, etc.	1,138.0	-118.3			
	Yen bonds, etc.	867.7	-147.9			
	Equities	76.1	-4.4			
	Foreign bonds	194.2	34.0			
	Other	1,877.9	39.7			
Total	assets	9,224.9	212.0			

Overview of assets, liabilities, etc. (average balances)

	Balance of deposits, etc.	7,693.5	232.6	(3.1%)
	Personal deposits	4,890.9	131.5	(2.8%)
	Corporate deposits	2,317.5	70.8	(3.2%)
	Public sector, financial deposits	485.0	30.3	(6.7%)
	Other	1,531.4	-20.6			
Tota	l liabilities and net assets	9,224.9	212.0			
Tota	I balance of deposit assets	9,373.2	205.4			

Overview of management indicators

	FY2019 1H	YoY change
Consolidated ROE	5.4%	0.5pt
Consolidated capital adequacy ratio	11.07%	0.04pt
Non-interest income ratio	33.8%	-0.2pt
Non-interest income	15 billion yen	-0.7 billion yen
Contributions of consolidation of Group companies	6.4%	-0.8pt
Adjusted overhead ratio	62.3%	2.2pt
Credit cost ratio	0.03%	-0.05pt
NPL ratio	1.06%	-0.14pt

Key points

Loan balances

- Business loans rose by on a year-on-year basis 115.7 billion yen, or 3.2%, to 3.7017 trillion yen, thanks to proactive lending to SMEs through efforts to strengthen the consulting business.
- Personal loans rose on a year-on-year basis by 68.9 billion yen, or 4.6%, to 1.5648 trillion yen, due to efforts led by the Head Office to strengthen this business.

Balance of deposits, etc.

• The balance of deposits, etc. rose on a year-on-year basis by 232.6 billion yen, or 3.1%, to 7.6935 trillion yen, as personal deposits, corporate deposits, and municipal, financial deposits all increased.



[Trend in balance of deposits, etc.]



2016 1H 2017 1H 2018 1H 2019 1H

*Loans to local governments: Loans to local public organizations and public corporations

Credit cost ratio, NPL ratio

- The credit cost ratio remained low, improved by just 0.05 points.
- The NPL ratio recorded its lowest level ever, at 1.06%.

Main measures in FY2019 2H and full-year forecasts of results and dividends

In FY2019 H2, we will respond appropriately to the shift to a holding company structure to evolve a new group management system, in addition to making progress on strengthening core businesses, expanding business domains, and strengthening structural reform efforts.

For FY2019, we forecast net income attributable to owners of the parent of 25.5 billion yen, unchanged from the performance forecasts announced in May. In addition, we project annual dividends of 18 yen per share, based on the payout table.

Main measures in FY2019 2H



Transforming branches into consulting-centered institutions, based on reviews of sales promotion structures and by promoting the project to eliminate administrative tasks at branches

FY2019 full-year performance forecasts

		(Billion yen)
	FY2019 performance forecast	YoY change
Net interest income	66.9	-1.2
Net fees and commissions income	16.5	-0.7
Gross income from core businesses	83.4	-1.9
Expenses (-)	53.4	0.7
Net income from core businesses	30.0	-2.6
Net income from core businesses (not including gains/losses from cancellation of investment trusts)	30.0	-2.6
Gains/losses related to securities	5.7	0.2
Credit costs (-)	1.0	-2.1
Ordinary profit	35.5	-0.4
Net income	25.0	-0.3
Net income attributable to owners of the parent	25.5	0

[Dividend forecasts] <Payout table (excerpt)>

Net income attributable	Dividends per share			Consolidated
to owners of the parent	(i) Fixed	(ii) based	+	payout ratio
27-30 billion yen	12 yen	8 yen	20 yen	20.8-23.1%
24-27 billion yen	12 yen	6 yen	18 yen	20.8-23.4%
21-24 billion yen	12 yen	4 yen	16 yen	20.8-23.8%
i				

State of achievement of management objectives under Mid-term Plan 2017

Thanks to steady deployment of related measures, business performance shows a favorable trend, while management objectives have largely been achieved.













Results

(Billion yen, %)

2. Shift to a Holding Company Structure

By migrating in October 2020 to a holding company structure, we will aim to evolve a new group management system and build a regional comprehensive services group that meets all the needs of its customers, centered on finance.



balances of regional banks



Rationale for establishing holding company structure

Halting the contraction of local economies through proactive regional vitalization efforts

Demonstrating an overwhelming presence in the community

The four local prefectures that make up the Bank's main business area



Prefectural total production: Approx. 31 trillion yen (total of four prefectures) National share: 5.6% Source: Cabinet Office (FY2016)

Number of businesses : (total of four prefectures)

Approx. 342,000 National share: 6.1%

Source: Ministry of Internal Affairs and Communications (2016)

Expanding business domains in the Bank's main business area

- Taking advantage of the Bank's overwhelming customer base throughout the Hirogin Group
- Providing solutions in areas including non-financial fields. through even more integrated efforts across the Hirogin Group, in response to evolving and diversifying customer needs



Utilizing alliances and business matching in businesses not authorized under the Banking Act

Responding to an even broader range of customer needs by maximizing synergies through migration to a holding company structure

To build a regional comprehensive services group that meets all the needs of its customers, centered on finance

Evolution of a new group management system System Strengthening core businesses domains Strengthening tructural reform efforts

Growing opportunities for new revenues and strengthening management foundations via reorganization within the Group and reallocation of management resources on a Group basis

Efforts to establish a holding company Studving reorganization within the Group Organizational structure, governance structure a holding company **Group structure** Holding company managen methods Group company business istration methods, et Allocation of human Group strategies, resources Systematic HR **business models** development Strategic placeme etc Reforms in employee awareness and behavior

(i) Dynamic and flexible response to reorganization

Differentiation from competitor banks and other industries through reorganization within the Group

(ii) Optimization of allocation of management resources on a Group basis

Alongside optimal allocation of management resources to the Bank and Group companies in accordance with customer needs, increasing productivity by improving business efficiency on a Group basis



Note: The illustration above is a rough estimate. The specific structure is subject to future consideration.



Over the medium to long term Aim at around 20%

Profit attributable to owners of parent as a percentage of the net income of Gr companies

Aggregate net income of Gr companies

Studies toward establishing

Appendix

Business Strategies

Evolution of a new group Strengthening Core business domains Strengthening system

Providing proactive support to boost corporate value by demonstrating consulting functions, including proposing comprehensive solutions, in response to needs of customer firms identified through evaluations of business potential



Evolution of a new group management system

In addition to proposing inheritance and business succession consulting for the growing senior market, utilizing the advanced, specialized asset management proposals of Hirogin Securities and other resources to propose optimal solutions suited to customer life cycles



Providing optimal solutions utilizing consulting-based trusts, etc. in response to rising needs related to inheritance By strengthening efforts to assist with business succession at local firms, contributing to employment in the community and the continual growth of local economies



H1 **140**

41

We contribute to regional development through our network and by providing solutions from the project entry stage for major reginal development projects in Hiroshima Prefecture.



Other projects

Project name	Developer	State of progress on development
Redevelopment of the area around Nishi- Hiroshima Station	City of Hiroshima	Construction has begun.
Project to utilize the former site of Hiroshima- nishi Airport	Hiroshima Prefecture	Construction has begun.
Redevelopment of the area around Kure Station	City of Kure	A basic plan has been formulated.
Privatization of Hiroshima Airport	Hiroshima Prefecture	The bidding process for project participants has begun.



businesses

Expanding

business domains Strengthening

reform efforts

Evolution of a

new group

Responding to public and private sector needs through proactive involvement in central urban development projects



Evolution of a new group management system system core businesses domains Strengthening structural reform efforts

Contributing to regional economic stimulation and development not just through sales of regional specialty products, but through measures to attract people to the region, thereby expanding future business opportunities



Step (i): Forming communities of individuals within and outside the region and attracting them to facilities by holding events and organizing other activities
 Step (ii): Inviting businesses that want to offer their products and services to the events





Purchasing regional products and selling them outside the region

Managing the Rest House at Hiroshima Peace Park under contract



A joint project centered on the regional trading company had been named to manage the Rest House at Hiroshima Peace Park under contract as a facility where people from inside and outside the region gather.

[Rest House at Hiroshima Peace Park]

Built in 1929, this steel-reinforced concrete structure was the only prewar building to survive in the Nakajima district, the epicenter of the atom bomb blast.

Source: Hiroshima Prefecture

Direct support by the bank

- Business matching between the Bank's customers and the regional trading company
- Project financing centered on the regional trading company

Reference: Hiroshima Prefecture basic tourism promotion plan

Three objectives to make the prefecture a tourism center

Increasing numbers of tourists	Increasing unit prices of tourist consumption	Increasing tourist satisfaction
-----------------------------------	---	---------------------------------

Numbers of tourists and tourist consumption: results and targets



Increasing customer convenience through efforts to diversify means of settlement via apps, as lifestyles centered on smartphone use spread

Future efforts will include deployment of new digital businesses to secure new revenues and proactive digitalization of existing businesses to maintain and strengthen existing revenues



State of progress of various services, etc.

Future measures to create new digital businesses

(i) Digital new business development

Securing new revenues through new businesses

Approaching customers based on non-financial Policy needs before financial needs arise; utilizing digital technologies in coordination with existing businesses

<Solutions>





Hiroshima Sandbox Data linkage infrastructure

(ii) Digitization of existing businesses

Strengthening points of contact with customers and increasing efficiency to maintain and strengthen existing financial revenues

Policy

Responding more quickly from the perspective of differentiation from other banks and businesses, based on customer needs

<Solutions>









RPA

Transforming branches into consulting centers through various structural reform efforts to realize efficient business operations



Appendix

SDGs/ESG Initiatives

Strengthening SDGs initiatives through our main businesses to achieve growth in corporate value over the medium to long term Releasing SDGs statement to effectively share information on SDGs efforts with outsiders; issuing integrated reports to strengthen communication, including non-financial information

New SDGs/ESG initiatives

Planning Division

Assignment of staff responsible for SDGs/ESG

- July 2019
- Integrated report published
- Integrated report published to communicate information effectively, including non-financial information

□ Measures and other activities being planned to

realize sustained growth in corporate value

Promotion structure strengthened with the

assignment of one staff member in the General

September 2019

SDGs statement released

SDGs statement released to communicate our intent to contribute to the strengthening of the local community, economy, etc.

Adoption by ESG indices

We have been listed in indices used by the Government Pension Investment Fund when choosing investments.



2018 ContAturn

MSCI Japan Empowering Warnet Index (WNI

MSCI Japan Empowering Women Index (WIN)

Identifies companies with outstanding gender diversity and positioned to withstand future labor shortages.

S&P/JPX カーボン エフィシェント 第日

S&P/JPX Carbon Efficient Index

Identifies companies that fully disclose environmental information and have high levels of carbon efficiency.

The Hirogin Group SDGs statement

To achieve the Sustainable Development Goals (SDGs) adopted by the United Nations, the Hirogin Group will contribute to solutions to social and environmental challenges in our community and to sustainable growth by providing high value added financial services.

Initiatives		SDGs		
Community Efforts to vitalize the local community and economy		8 2222	9	
Ageing of societyProviding financial services suited to an ageing society		1 25. 1/11	3 militari -M	4 #====################################
 Human rights Diversity and inclusion Building a community in which our customers can live in peace of mind 				8 Alext
Environ- mental Combating global warming and climate change		15 meters	13	

Main social and environmental initiatives

Aiming to increase corporate value by creating shared value, including social contributions through ESG investment and finance and proactive environmental protection activities

ESG investment and finance

Investment in

social bonds

Investing in

Green Bonds

Adoption by

ESG finance

promotion

programs



Purchasing JICA bonds issued by the Japan International Cooperation Agencv^{*1} Contributing to sustainable economic and social development in developing countries and to sound international economic and social development



The issue of JICA bonds is one of the practical measures included in the Japanese government's SDGs implementation guidelines.

Purchasing JHFA Green Bonds issued by the Japan Housing Finance Agency^{*2}

Contributing to further progress in adopting housing with high energy performance



¹2 Funds raised from trading in these home loan bonds are used to fund new home construction meeting technical standards for energy conservation.

The Bank has been named a designated financial institution under the Ministry of the Environment's ESG Regional Finance Interest Subsidy Program and a supporting institution under the Ministry's ESG **Regional Finance Promotion Program.**

> The only financial institution in the Chugoku region to be adopted for these programs

ESG Regional Finance Interest Subsidy Program

Supports and promotes ESG initiatives and investment by local firms; with a goal of 10 billion ven in ESG finance, including environmental factors. in FY2019.

Began offering Hirogin Eco Harmony (a plan employing the ESG interest subsidy system)

ESG Regional Finance Promotion Program

Considering adoption of business potential evaluation, taking into consideration ESG factors for automotive suppliers



nationwide



8

bank in the Chugoku and Kyushu areas. Creating nev husinesses Startups ocal companie **Platform provision** Operation Program implemented by: Hiroshima Prefecture, Hiroshima Bank. Creww Platform provided by: Creww

Participating companies: Aoyama Trading, Energia Communications, Daikure, Hiroshima Gas, Mazda

Environmental protection initiatives



Hiroshima Bank Smart-e passbook-free accounts

Launching the

Hiroshima Open

Accelerator

project

Eliminating use of plastic straws



Eliminating use of plastic straws inside the temporary Head Office





Appendix

Overview of Interim Financial Results for FY2019

Net interest income was down 500 million yen from the previous year, due to a decrease in interest and dividends on securities, despite an increase in interest on loans resulting from increased business lending and personal loans.



22

Net fees and commissions income

Net fees and commissions fell by 1 billion yen on a year-on-year basis due to decreased profits from the asset management business and other factors.

The ratio of non-interest income (including income from Hirogin Securities) fell by 0.2 points from last year to 33.8%.

Breakdown of net fees a	and commissions		Trends in non-	nterest income	e and its ratio (in	cluding income from I	Hirogin Securities)
		(Billion yen)			34.0%		(Billion yen)
	FY2019 1H			33.6%	34.0 %	33.8%	Non-interest income ratio
		YoY change	32.9%				-0.2 points
Investment banking business	1.4	0.0	•				
Syndicated loans, etc.	0.4	-0.2	15.2	15.4	15.7	15.0	
Sales of derivatives to customers	0.4	0.2	1.7	2.2	2.4	2.3	Hirogin Securities -0.1 billion
Asset management business	3.1	-0.4	1.5	1.6	1.4	1.4	Investment
Insurance products	1.3	-0.6	3.4	3.6	3.5	3.1	banking ± 0 billion
Investment trusts	0.7	-0.1					Asset management business
Financial instrument intermediary services	0.3	0.0	8.6	8.0	8.4	8.2	-0.4 billion Domestic
Foreign currency deposits	0.4	0.1					exchange, etc. -0.2 billion
Personal loan-related	-2.2	-0.4					
Domestic exchange, etc.	5.5	-0.2	16 1H	17 1H	18 1H	19 1H	
Net fees and commissions income	7.8	-1.0			46.1 ated trading income + other banking i urities - financial income/expenses-		

Expenses

Expenses were unchanged year on year, despite rising non-personnel expenses, as personal expenses decreased. The adjusted overhead ratio rose by 2.2 points to 62.3% on a year-on-year basis, due to decreased core gross banking profit.



(Reference) Comparison with other banks*1 (FY2019 1H)

(*1) Target... Top 15 first-tier regional banks, including FG and FH, in terms of amount of funds (deposits + NCD) and first-tier regional banks in Hiroshima, Yamaguchi, Ehime, Okayama, and Shimane prefectures Mebuki FG, Kyushu FG, Concordia FG, Nishi-Nippon FH, Kansai Mirai FG, Chiba Bank, 77 Bank, Fukuoka FG, Shizuoka Bank, Hachijuni Bank, Bank of Kyoto, Hokuhoku FG, Daishi Hokuetsu FG, San-in Godo Bank, Chugoku Bank, and Yamaguchi FG

Note: Data from calculations performed by Hiroshima Bank based on earnings briefings from each bank. FG/FH figures are simple aggregates of figures for banks under FG/FH control.



Banking profit margins and changes therein

Non-interest income ratio and its increase/decrease rate



(*2) Our bank uses the formula given below to calculate average deposit balances for banks that do not publish figures for average deposit balances. Average deposit balance + (beginning balance of NCDD + ending balance of NCD)/2 The average balance of loans increased in business, personal, and municipal sectors by 290.6 billion yen (+4.9% YoY). The average balance of deposit assets increased in the personal, corporate, and municipal and financial sectors by 232.6 billion yen (+3.1% YoY).

Sufficient and stable fundraising capacity was secured for foreign currency loans.



Loans to SMEs and personal loans

The average balance of loans to SMEs continued to increase at a steady pace, supported by factors including enhancements in consulting sales based on evaluations of business potential.

The ratio of loans to SMEs in business loans continued to increase at a steady pace, based on steady portfolio adjustments.

Due to efforts to increase personal loans led by the headquarters, centered on the personal loan center, personal loans increased by 68.9 billion yen (YoY +4.6%).

In the apartment loan sector, we assumed loans judged to have sufficient stress tolerance based on a recognition of these loans as effective inheritance tax shelters or reliable property investments.



Securities

The average balance of securities decreased by 118.3 billion yen due to the redemption of government bonds.

Interest rate risk declined on a year-on-year basis.

The balance of cross-shareholdings was reduced by 2.2 billion yen on a year-on-year basis through dialogue with issuing entities.



Credit costs and non-performing loans

Credit costs decreased by 1.5 billion yen on a year-on-year basis as the effects of the increase recorded in the disposal of non-performing loans following bankruptcies at major borrowers in the previous year faded. The NPL ratio remained at a historically low 1.06%, thanks to a year-on-year decrease of 4.7 billion yen in the claims disclosed under the Financial Reconstruction Act, to 67.8 billion yen.



Capital adequacy ratio and ROE

The consolidated capital adequacy ratio remained acceptable at 11.07%.

Against the backdrop of a steady increase in net assets, consolidated ROE improved by 0.5 points year-on-year, due to having recorded steady profits.



This material contains statements about future business performance.

These statements do not guarantee future business performance and are subject to uncertainties.

Please note that actual future business performance may differ from our goals, depending on changes in the business environment and other factors.

Management Planning Division, The Hiroshima Bank, Ltd.

Tel.: 082-504-3823

Fax: 082-504-0171

URL: https://www.hirogin.co.jp/